## **Recommendation Form**

To the Applicar	nt		
Please complete only	the top portion of this fo	orm. Your recommender sh	nould complete the rest of the form.
Your Name (Family)	(Given)		(Middle)
To the Recomm	nender		
The person whose na	me appears above is app	lying for admission to the	Young Leaders' Program.
= -	contact with the candid		ery. The Admissions Committee values the answer the following questions as candidly
	•		sealed envelope, with your signature across part of the completed application package.
The Admissions Co acknowledge your he		ne time and care necess	sary to prepare this form. We gratefully
1. How long and in	what capacity have you	known the applicant?	
2. How often have y	you observed the applica	nt? (Please tick one box)	
□every day	□3 or 4 times a week	$\Box$ 1 or 2 times a week	□1 or 2 times a month
$\square$ less than once a	a month		

3.	Please provide a short list of specific activities which demonstrate the applicant's salient talents and strength, e.g., leadership, creativity.
4.	Please discuss observations you have made concerning the applicant's leadership abilities. (Please tell the reason to judge that the applicant has a possibility to be a leader in your home country.)
5.	Please discuss observations you have made concerning the applicant's interpersonal skills.
6.	Please discuss observations you have made concerning the applicant's innovative/creative capabilities.

7.	Please comment on specific ways the applicant could improve professionally.					
	Please give us your appraisal of the applicant in terms of the qualities listed below: What reference group are you using to make your appraisal?					

	Inadequate opportunity to observe	Below average (Bottom third)	Average (Middle third)	Good (Top third)	Very good (Top 15%)	Excellent (Top 10%)	Outstanding (Top 5%)	Exceptional (Top 2%)
	to observe	(Bouom unra)	(Middle trilld)	(Top unita)	(10p 15%)	(10p 10%)	(10p 5%)	(10p 2%)
Leadership potential								
Interpersonal skills								
Imagination and creativity								
Motivation and drive								
Personal integrity								
Self-confidence								
Personal maturity								
Sense of humor								
Self-discipline								
Intellectual ability								
Emotional energy								
Analytical/quantitative ability								
Ability in oral expression								
Time management								

9. Please write if you have any c	omment.						
Please provide telephone numbers should the Admissions Committee feel a need to contact you regarding the reference.							
	☐ Business	Telephone Number					
	☐ Home	Telephone Number					
Recommender's Signature							
Recommender's Name (please prin			Date				
Position or Title		Organization _					
Business Address							
Home Address							