



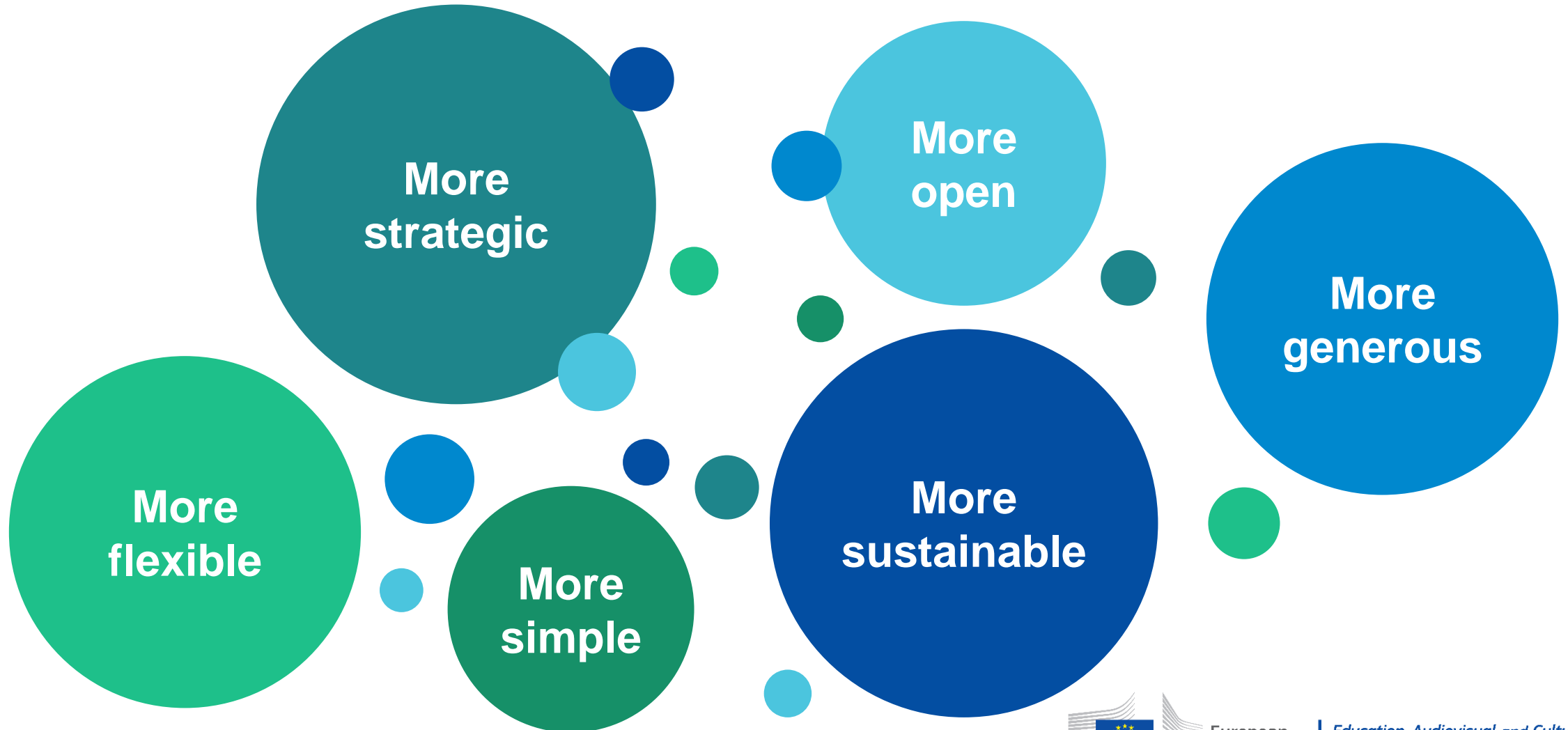
# Erasmus+

Beke Márton, Tempus Közalapítvány

## Erasmus Mundus Joint Masters (EMJM)

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# Join Erasmus Mundus 2021-2027!

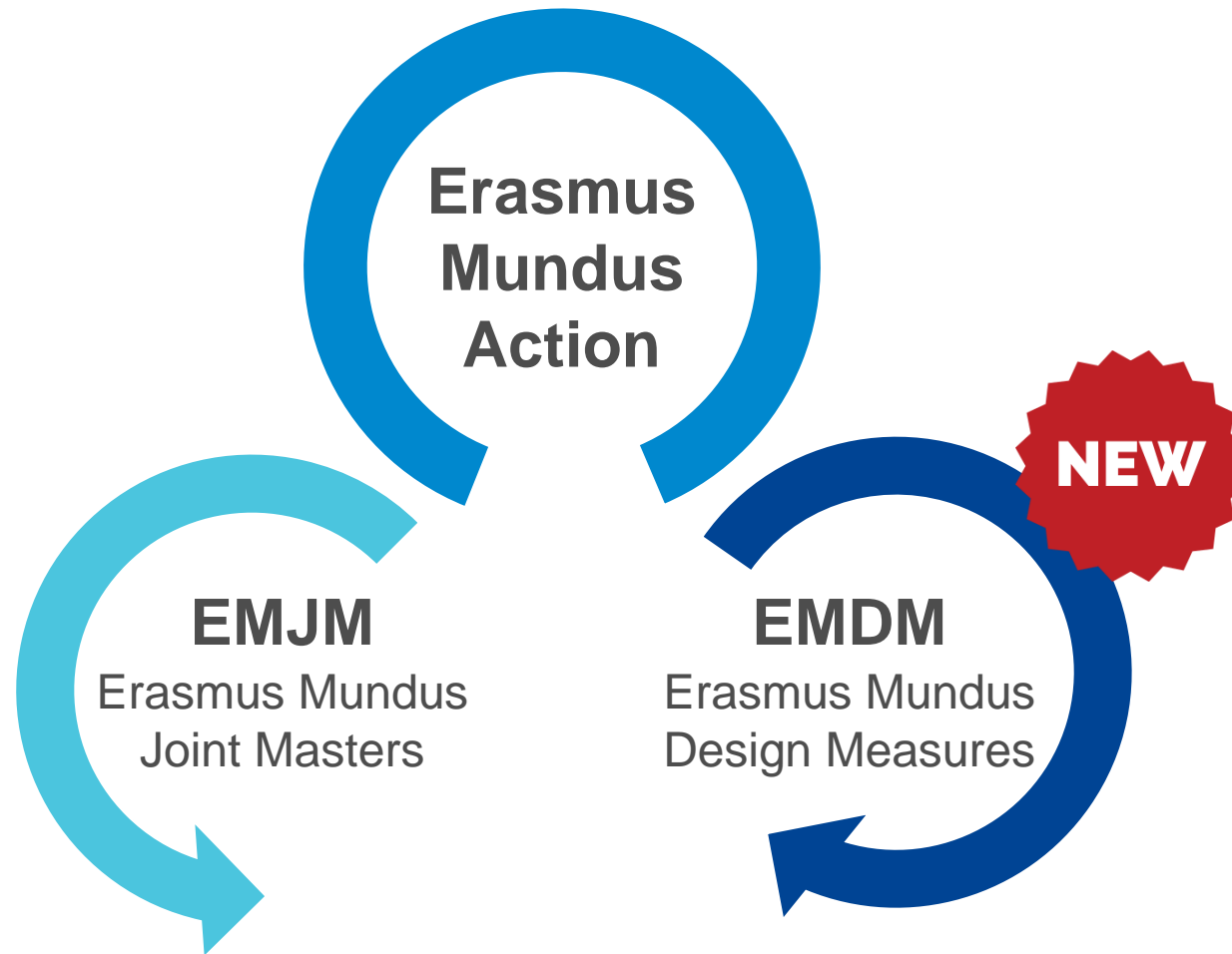


# Erasmus Mundus Masters at a glance...



- 535 Master programmes
- 610 different HEIs from 33 Programme countries
- 24,500 students worldwide
- Total budget of 1,7 billion €

# Erasmus Mundus 2021-2027



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# Erasmus+ Programme 2021-2027



## New programme 2021-2027

**KA1**

Learning  
Mobility  
for  
Individuals

**KA2**

Cooperation  
for Innovation  
& Good  
practices

**KA3**

Support  
for  
Policy  
reform



**EMJMD**



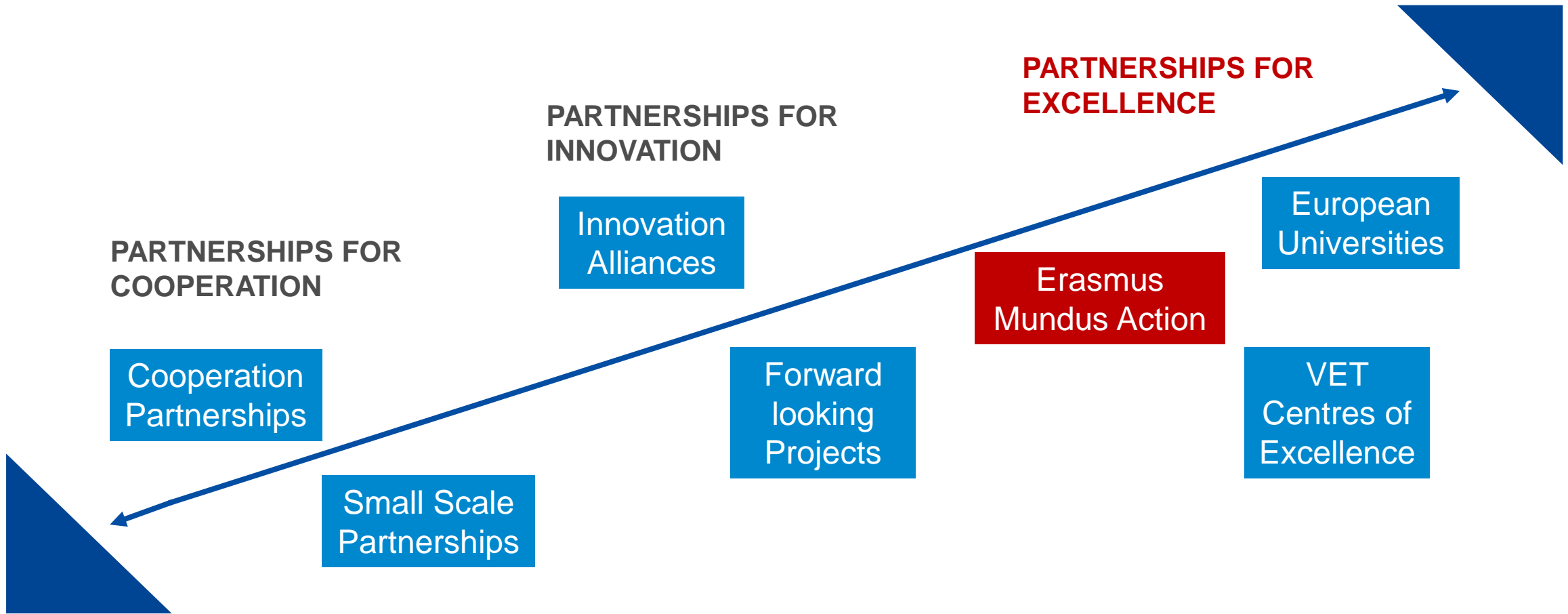
**Erasmus Mundus  
Action**



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# Key Action 2 – Different cooperation models



# EMJM new strategic priorities



- Increased focus on institutional cooperation
- More internationalisation opportunities
- Simplification and more flexibility
- Increased impact of the EMJM scheme
- More attractiveness and excellence
- More sustainability
- More inclusiveness



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# EMJM in brief...

- ✓ A **high-level integrated & transnational** study programme at **MA level**
- ✓ A Master programme of **excellence open to all disciplines**
- ✓ Delivered by an **international consortium** of HEIs from different countries **worldwide** & other educational and/or non educational partners
- ✓ Offering **high-level scholarships** to excellent students worldwide



# EMJM – main objectives

- ✓ **Support quality, innovation, excellence, internationalisation** of HEIs through **academic cooperation** within the EHEA and beyond
- ✓ **Increase quality** and **attractiveness** of the EHEA
- ✓ **Support EU External Action** in higher education
- ✓ **Increase synergies between HE, innovation and research**
- ✓ **Improve competences, skills, employability** of Master graduates
- ✓ **Respond to societal and labour market needs**

# International cooperation

## Programme Countries



**EU Member States**

**+**

**Non-EU  
Programme  
Countries:**

Iceland, Liechtenstein, Norway,  
Republic of North Macedonia,  
Serbia, Turkey

**+**

## Partner Countries

**All other  
countries  
throughout the  
world**

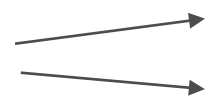




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# Eramus Mundus Action – New terminology



- **New name** : EMJMD becomes EMJM – Erasmus Mundus Joint Masters
- Erasmus Mundus Action: **2 independent lots** 
  - EM Joint Masters
  - EM Design Measures
- **Enrolled students**: both scholarship holders and non-scholarship holders
- **Edition** replaces intake (full master programme cycle of either 120, 90 or 60 ECTS)
- **New financial instrument for external action NDICI** (Neighbourhood, Development and International cooperation Instrument)
- Heading 1 budget  **Heading 2** (Erasmus+ Programme)
- Heading 4 budget  **Heading 6** (External Action)



# EMJM – main requirements (1)

- a **jointly designed fully integrated curriculum** and **common implementation** procedures based on the Standards for Quality Assurance of Joint Programmes in the EHEA (e.g. joint selection, promotion, common services, joint administrative and financial management, etc.):  
<https://www.eqar.eu/kb/joint-programmes/agreed-standards/>
- be delivered by a **consortium of at least three HEIs** from three different countries of which at least **two** must be Programme Countries
- **international outreach to attract and enrol excellent students worldwide** (part of which may benefit from an EMJM scholarship)

# EMJM – main requirements (2)

- **compulsory physical mobility** for all enrolled students – at least 2 study periods in two countries with a minimum duration of one academic semester each (different from the country of residence of students)
- **contribution of scholars/guest lecturers** to teaching, training and research activities
- delivery of a **joint degree or multiple degrees** (joint degrees are highly recommended where national legislation allows it)

➔ At application stage EMJM proposals must present fully developed joint study programmes, ready to run and to be advertised worldwide after their selection.

# EMJM – main requirements (3)



- **Continuity**, no major changes to the overall concept of joint masters
- Emphasis put on **all enrolled students** - with the aim to recruit more non-scholarship holders
- Increased international cooperation - **more opportunities for partner country HEIs**
- **Simplification of rules for scholars** – no official requirements anymore (e.g. minimum number of scholars or scholar weeks)



# EMJM Set-up (1)

- **Fixed Grant Agreement of 6 academic years** independently from the length of the master
- **Commitment to enrol a certain number of students** per project (100 out of which 60 scholarship holders)
- **At least 4 master editions** lasting 1 to 2 academic years (60, 90 or 120 ECTS)
- **Start of the 1st edition** no later than the academic year following the year of project selection
- **Geographical balance of students:** no more than 10% of total scholarships per project awarded to students of the same nationality (does not apply to additional scholarships for targeted regions)

NEW



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# EMJM Set-up (2)

## Overview of editions

Academic year	1 Year Master course 60 ECTS		2 Year Master course 120 ECTS	
2021 (year of selection – signature of Grant Agreement)	1 <sup>st</sup> edition	Preparatory activities	1 <sup>st</sup> edition	Preparatory activities
2022	2 <sup>nd</sup> edition	1 <sup>st</sup> edition	2 <sup>nd</sup> edition	1 <sup>st</sup> edition
2023	3 <sup>rd</sup> edition	2 <sup>nd</sup> edition	3 <sup>rd</sup> edition	2 <sup>nd</sup> edition
2024	4 <sup>th</sup> edition	3 <sup>rd</sup> edition	4 <sup>th</sup> edition	3 <sup>rd</sup> edition
2025	5 <sup>th</sup> edition	4 <sup>th</sup> edition	<b>5<sup>th</sup> edition</b>	<b>4<sup>th</sup> edition</b>
2026	<b>6<sup>th</sup> edition</b>	<b>5<sup>th</sup> edition</b>		
2027 (end of contract)				



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# EMJM Set-up (3)



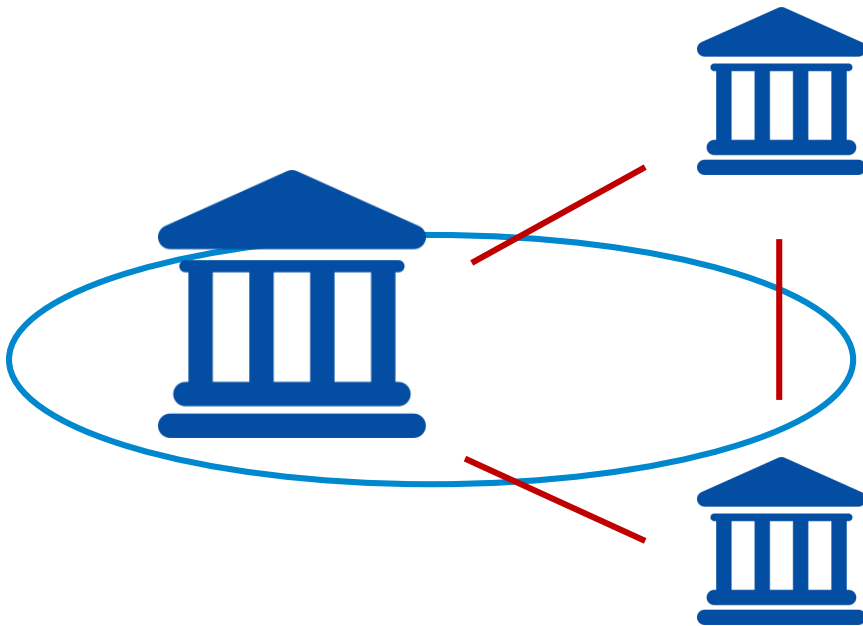
## EMJM vs EMJMD - main messages


### More flexibility for EMJM consortia:

- Formal concept of **preparatory year and intake** abandoned – now rather preparatory activities/editions
- **More continuity and sustainability** after the EU funding
- **Simplified rule** for **geographical balance** (rule of max. 3 scholarship-holders of the same nationality per intake does not apply any longer)



# Taking part as an Organisation




- Open to any public and private organisations in Programme & Partner countries
- Applications can be submitted by any eligible Programme or Partner country HEI
- ✓ Programme country HEIs: **valid ECHE**
- ✓ Partner country HEIs: **should commit to ECHE principles** in the Partnership Agreement
- ✓ Programme and partner country HEIs: **completed accreditation/evaluation of the master programme** 

Minimum consortium: **3 HEIs from 3 different countries** of which at least 2 must be Programme countries  
+ optional

Other full academic or non-academic partners Associated partners

# Taking part as an individual



- Open to students worldwide
- Applicants:
  - ✓ must hold a **first higher education degree** or equivalent
  - ✓ must not **have benefited previously** from an EMJM scholarship 
- **The best ones can benefit from a scholarship** depending on the number of scholarships available
- **Students apply directly to the EMJM consortium**  
Catalogue with ongoing EMJMs offering scholarships:  
<https://eacea.ec.europa.eu/erasmus-plus/scholarships>



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# EMJM FUNDING RULES



1 simplified EU GRANT



2 main targets



3 components  
=  
3 unit cost



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# Grant composition: EMJMD vs. EMJM

	EMJMD (€)			EMJM (€)		
		Partner country student (>4000km)	Partner Country student (<4000km)	Programme Country student	Scholarship holders	Non-scholarship holders
<b>Scholarship part</b>	<i>Installation costs</i>	1000	1000	0	1400 / month	NA
	<i>Travel Costs</i>	3000 / year	2000 / year	1000 / year		
	<i>Subsistence costs</i>	1000 / month	1000 / month	1000 / month		
	<b>Total / month (120 ECTS)</b>	<b>1.300,00 €</b>	<b>1.200,00 €</b>	<b>1.100,00 €</b>		
<b>Institutional part</b>	<b>Participation costs</b>	4500 / semester	4500 / semester	2250 / semester	750 / month	
	<b>Management lump sum</b>	20.000 / preparatory year				
		50.000 / intake				
<b>Special Needs</b>	NA			3.000 to 60.000		



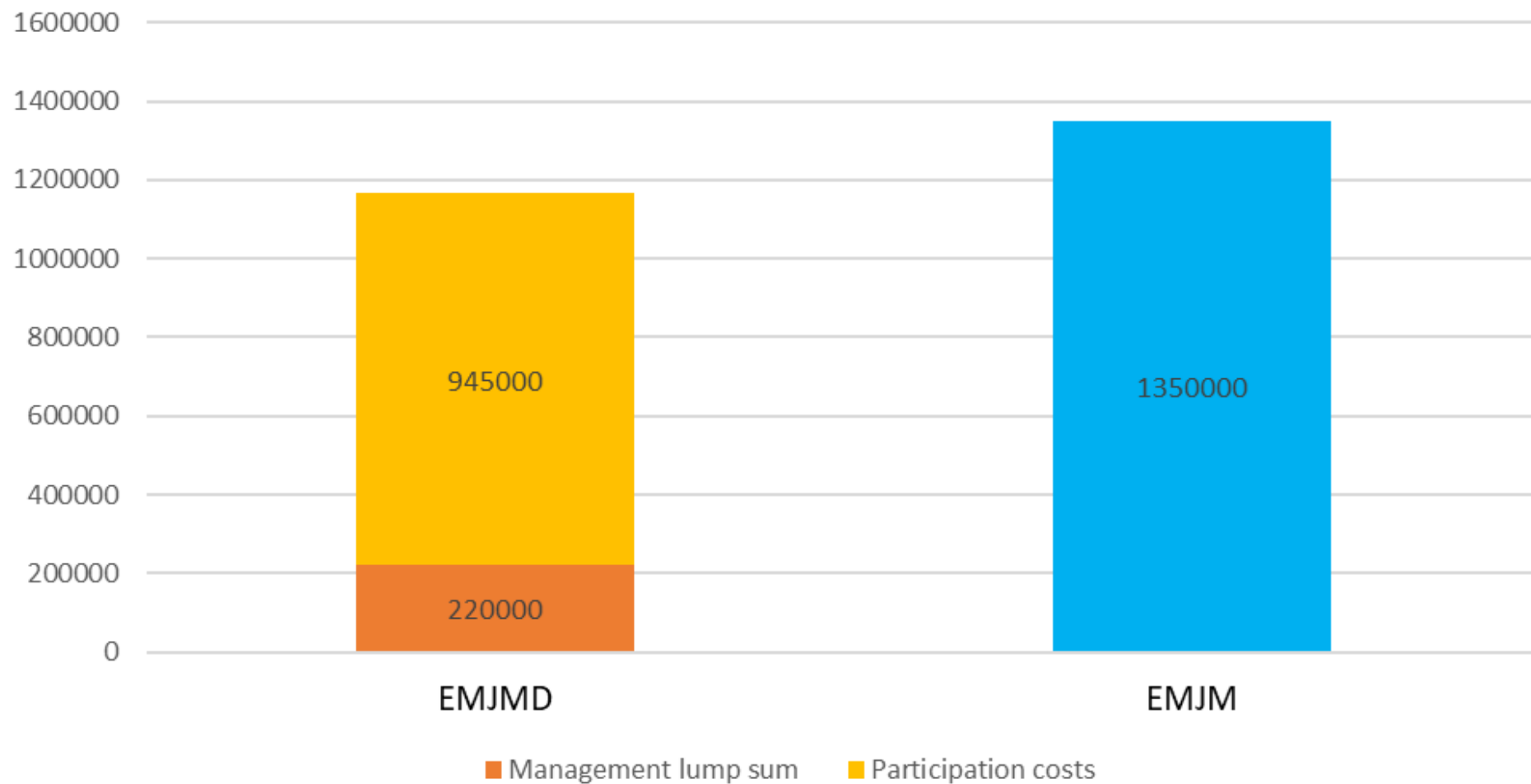
# Institutional costs

- **Implementation costs** of the study programme
- **unit cost** per enrolled student of 750€ /month  
How to calculate: € 750 x n° of months x n° of enrolled students (cap of 100 enrolled students – but consortia are welcome to commit for higher numbers)  
**=> max. amount per project: 1.800.000 € (750 € x 24 x 100)**
- **Same unit cost for scholarship holders and non-scholarship holders**
- **Same unit cost for programme and partner country students**
- **No tuition or participation fee**



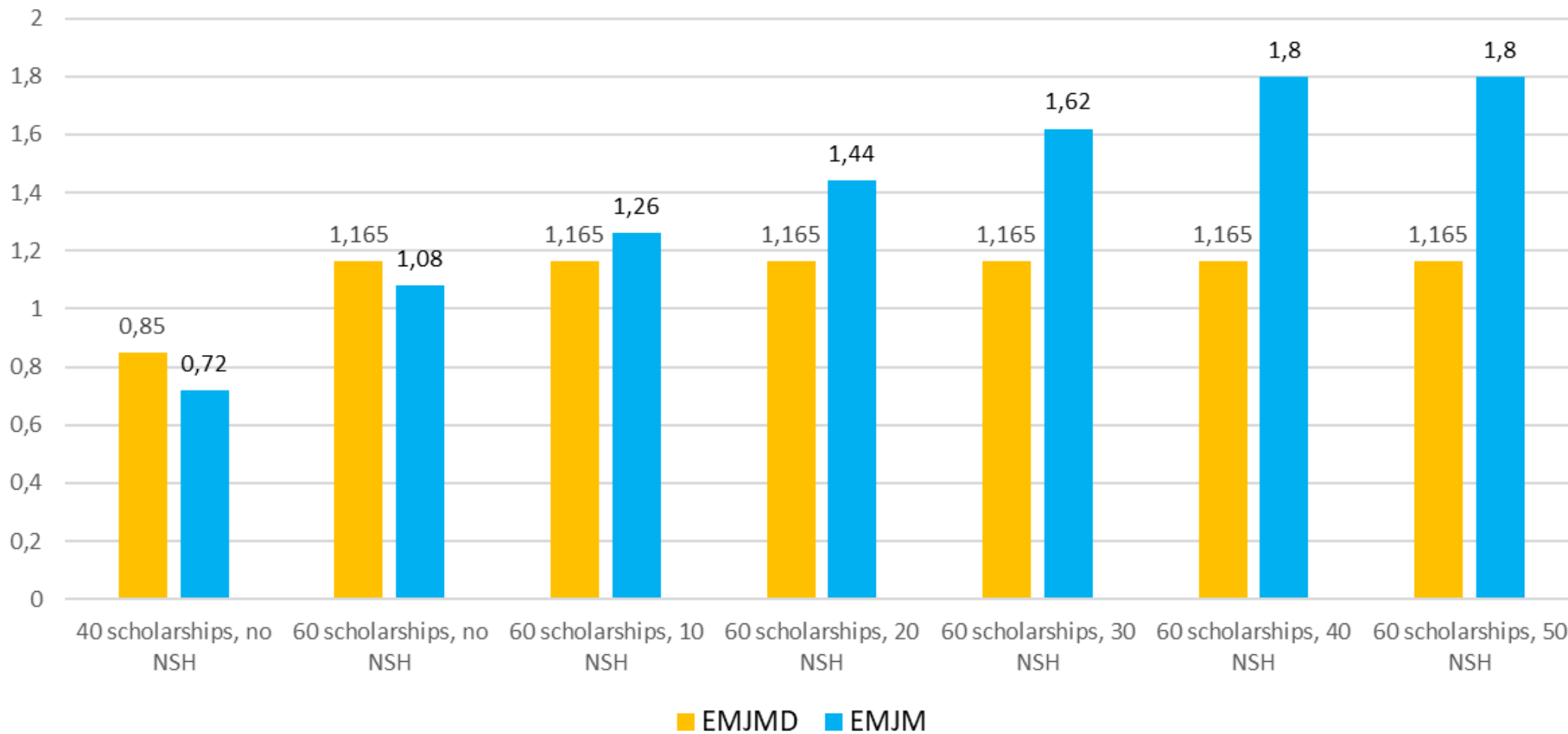
## EMJMD vs. EMJM - Institutional contribution

120 ECTS, 60 scholarship holders, 15 non-scholarship holders



# EU Grant Contribution to institutions: EMJMD vs. EMJM

120 ECTS masters, million €, by scholarship holder / non-scholarship holder (NSH)





# Student scholarship

## At student level:

- **Full Scholarship** to cover subsistence, installation and travel + fee waiver
- **A single unit cost per scholarship holder**  
How to calculate: € 1400 x number of months   
(min. 1 academic year - max. 24 months)  
**=> max. amount per student: 33 600 Euros**

## At project level:

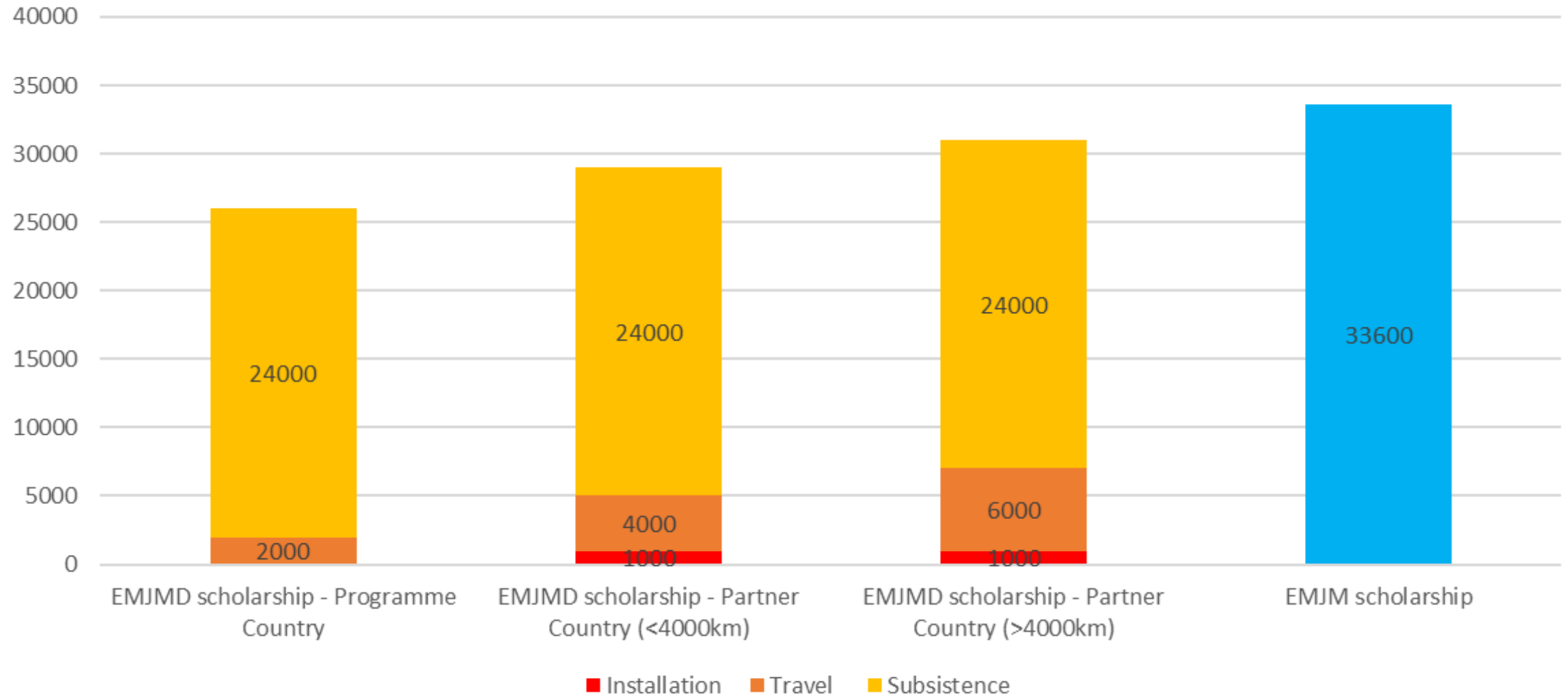
How to calculate: € 1400 x number of months x number of students  
(cap of 60 students per EMJM project)

**=> max. amount per project: 2 016 000 Euros per grant**

**=> Same unit cost for programme and partner country students**



## EMJMD vs. EMJM - student scholarship 120 ECTS



# Individual needs

## At student level:

- Contribution based on individual needs of students:  
10 different unit costs varying between € 3.000 – € 60.000  
**=> if below € 3000: to be covered by institutional costs**
- Disabilities (e.g. long-term physical, mental, intellectual or sensory impairments)

## At project level:

Awarded at contracting stage:

0, 1 or 2 units costs of € 60 000

**=> max. amount per project: € 120 000**

**=> For all enrolled students (scholarship holders and non-scholarship holders)**

# Additional funds (partner country students)

- Response to the EU External priorities (H6)  
-> EU financial Instruments IPA III and NDICI
- For students **from partner countries**
- Contribution for **additional scholarships** (including the corresponding institutional costs) for **the entire duration of the EMJM programme: 6 for IPA III and 18 for NDICI**

**=> max. amount provided: 1 238 400 Euros per grant**

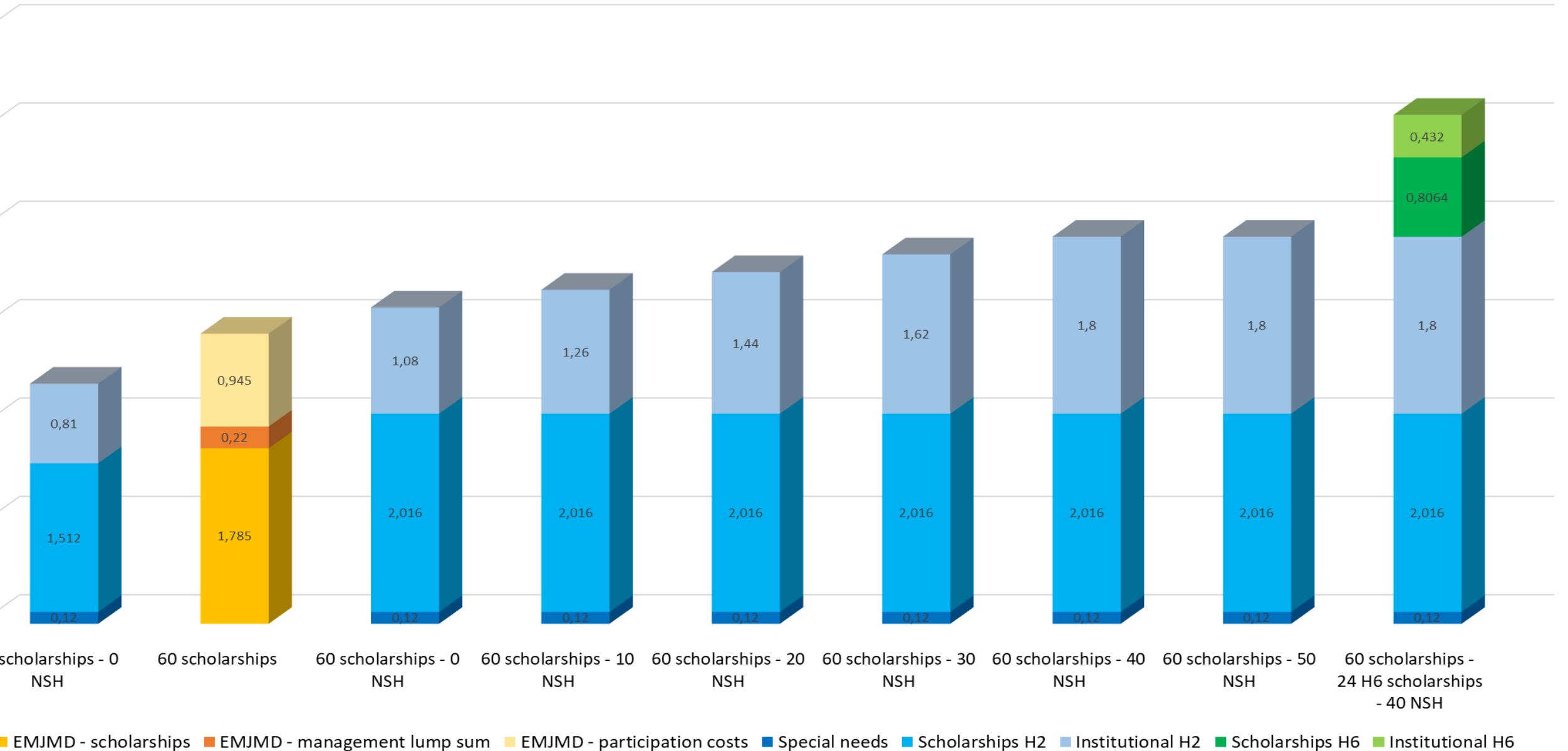


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# Grant Composition EMJM

by number of scholarship holders & non-scholarship holders, 120 ECTS masters (million €)



# EMJM call for proposals 2021

- ✓ Deadline: **26 May at 17:00:00**
- ✓ Budget: ~ **98m € + ~ 24m € for Heading 6**
- ✓ Nr. of projects: ~ **25**
- ✓ Nr of scholarships: **max. 60 + max. 24 for additional scholarships**



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# How to apply - eForm

European Commission's Funding & Tender Opportunities portal:

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>

Applications to be submitted using an eForm with attachments

**To be completed! After 14 April**

# EMJM Evaluation procedure

- Peer review by independent external experts – **3 experts** assess each proposal in a **one-step** evaluation procedure
  - 2 thresholds:
    - ✓ **22/30 points** for "Relevance"
    - ✓ Proposals must score **at least 70 points** overall
- In case of ex aequo, priority will be given to projects with highest scores for "**Relevance of the project**" and then "**Quality of the project design and implementation**"



# EMJM Award Criteria (1)

## ❖ **Relevance of the project** (max 30 points)

- ✓ overall aims and objectives of the project and relevance to the EMJM
- ✓ project rationale and how it responds to identified societal and labour market needs
- ✓ strategy to foster excellence and innovation
- ✓ strategy to increase the attractiveness, integration and internationalisation of the EHEA

## ❖ **Quality of the project design and implementation** (max 30 points)

- ✓ jointness/integration of the EMJM (e.g. design, implementation, quality assurance)
- ✓ contribution of mobile staff and invited scholars to teaching, training, research
- ✓ specific support for facilitating access to participants with individual needs
- ✓ strategy for risk assessment and mitigating measures

# EMJM Award Criteria (2)

## ❖ **Quality of the project team and the cooperation arrangements** (max 20 points)

- ✓ consortium composition, complementarities of the partners, added value and benefits
- ✓ innovative character of the consortium, experience of partners, cooperation with non-educational actors
- ✓ institutional commitment, roles and tasks of partners and cooperation arrangements
- ✓ funding distribution and budget plan; mobilisation and management of complementary funding

## ❖ **Impact** (max 20 points)

- ✓ projections in terms of enrolled students, mobilisation of other funding, measures to ensure geographical balance of students
- ✓ promotion strategy to attract excellent students worldwide
- ✓ dissemination and exploitation strategy
- ✓ impact at system level, institutional level and individual level
- ✓ mid/long-term development and sustainability strategy



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# Information about the programme (to be completed)

- ✓ Erasmus+ Programme guide
- ✓ Erasmus Mundus calls for proposals 2021
  - Funding & tender opportunities portal  
<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>
- ✓ Erasmus Mundus website (new website available as of mid-February 2021)
  - [http://eacea.ec.europa.eu/erasmus-plus/actions/joint-master-degrees\\_en](http://eacea.ec.europa.eu/erasmus-plus/actions/joint-master-degrees_en)  
current website



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# Erasmus+

## Erasmus Mundus Design Measures (EMDM)

**NEW**

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**Interested in Erasmus Mundus but not yet ready for an EMJM?**



**Start with an Erasmus Mundus Design Measure and launch the basis for a joint programme**



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# Rationale behind EMDM lot

- ✓ Filling the gap of the Erasmus Mundus Action by supporting the **development** of new master programmes
- ✓ Diversify the offer of Joint Master Programmes and encourage new academic cooperation by involving **under-represented** Erasmus+ Programme Countries, institutions, and/or thematic areas



# What is an EMDM project?



- ✓ Short duration **grant to support institutions** in the set-up of a new joint master programme in Europe (and beyond)
- ✓ **One beneficiary** mobilising a group of other HEIs (aiming at an EMJM consortium)
- ✓ **Independent funding scheme** from EMJM (independent calls for proposals)



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# Expected outcomes of an EMDM

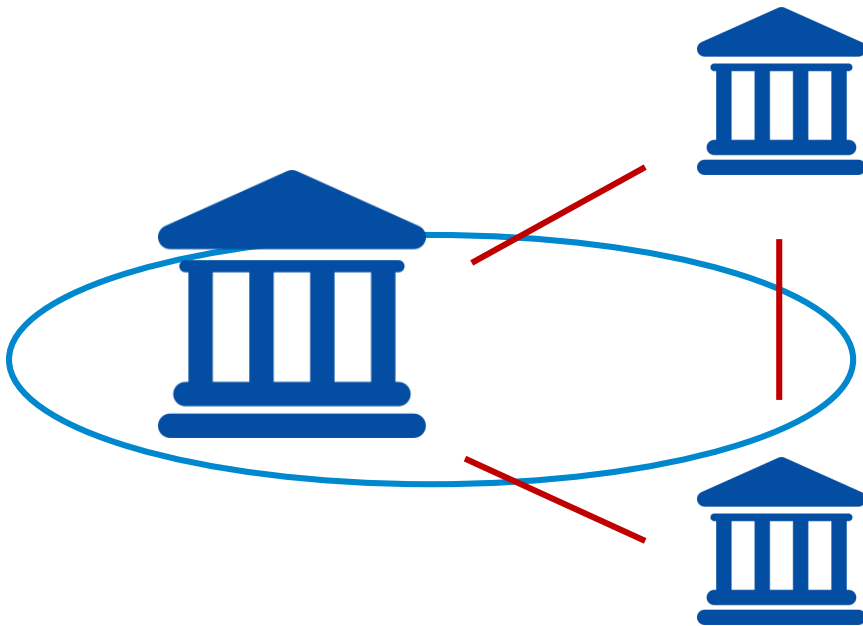
- ✓ Joint student admission requirements and application, selection, monitoring, examination/performance, evaluation rules/procedures;
- ✓ Joint **programme design** and integrated teaching/training activities;
- ✓ Common **services** offered to students (e.g. language courses, visa support);
- ✓ Joint **promotion** and awareness-raising strategy;
- ✓ Joint **administrative and financial** management by the consortium;
- ✓ A joint **degree** policy;
- ✓ A draft joint **partnership agreement** involving at least three HEIs from three different countries, of which at least two should be programme countries.
- ✓ A draft joint Student Agreement.
- ✓ + explore opportunities offered by the European Approach for Quality Assurance of Joint Programmes (if national legislation allows)



# EMDM Set-up

- ✓ **One beneficiary** mobilising a group of other HEIs (aiming at an EMJM consortium)
- ✓ **Fixed duration of 15 months**
- ✓ EU Grant: single **lump sum contribution of 55 000 Euros** (for costs linked to the activities necessary to set up the new joint master programme)

# Taking part as an Organisation



- Applications can be submitted by **any eligible Programme or Partner country HEI**
- Open to **any public and private organisations** in Programme & Partner countries
- HEIs established in a Programme country must hold a valid **Erasmus Charter for Higher Education (ECHE)**



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# EMDM call for proposals 2021 at a glance

- ✓ Deadline: **26 May at 17:00:00** (Brussels time)
- ✓ Budget: **approx. 2m Euro**
- ✓ Nr. of projects: **approx. 36**



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# How to apply?



Funding opportunities for 2021-2027 and information on how to apply are announced on the **European Commission's Funding & Tender Opportunities Portal**:

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>



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# EMDM Evaluation procedure

- Peer review by independent external experts – **2 experts** assess each proposal in a one-step evaluation procedure
- One threshold: proposals must score **at least 60 points** overall
- In case of ex aequo, priority will be given to projects with highest scores for "**Relevance of the project**" and then "**Quality of the project design and implementation**"

# EMDM Award Criteria (1)

## ❖ **Relevance of the project** (max 40 points)

- ✓ Aims and specific objectives of the project and their relevance
- ✓ Strategy proposed
- ✓ Project ambition
- ✓ New consortia and potential to involve under-represented Programme Countries/institutions/thematic areas

## ❖ **Quality of the project design and implementation** (max 20 points)

- ✓ Planning of the activities to achieve the objectives and outcomes
- ✓ Operational resources
- ✓ Steps foreseen to launch an accreditation/evaluation process



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# EMDM Award Criteria (2)

## ❖ **Quality of the project team and the cooperation arrangements** (max 20 points)

- ✓ Definition of roles and distribution of tasks in the project team
- ✓ Expected involvement of other educational/non-educational actors and their contribution to the design of the programme.
- ✓ Rationale of their participation, added value and complementarity

## ❖ **Impact** (max 20 points)

- ✓ Expected impact
- ✓ Promotion and dissemination
- ✓ Sustainability and identification of possible sources of funding



# Other information sources

- ✓ Statistical factsheets on Erasmus Mundus 2014-2020 achievements: *coming soon*
- ✓ Report “Implementing Joint Degrees in the Erasmus Mundus action of the Erasmus+ programme”
  - [https://eacea.ec.europa.eu/sites/resources/implementing-joint-degrees-in-erasmus-mundus-action-erasmus-programme\\_en](https://eacea.ec.europa.eu/sites/resources/implementing-joint-degrees-in-erasmus-mundus-action-erasmus-programme_en)
- ✓ EMJMD Cluster meeting 2018: European Approach for Quality Assurance of Joint Programmes and follow-up event "Implementing the European Approach for Quality Assurance for EMJMDs":
  - [https://eacea.ec.europa.eu/erasmus-plus/events/erasmus-mundus-joint-master-degrees-06-2019\\_en](https://eacea.ec.europa.eu/erasmus-plus/events/erasmus-mundus-joint-master-degrees-06-2019_en)
- ✓ Policy paper: "EMJMDs - The story so far"
  - [https://eacea.ec.europa.eu/sites/eacea-site/files/2\\_policy\\_paper\\_on\\_joint\\_degrees.pdf](https://eacea.ec.europa.eu/sites/eacea-site/files/2_policy_paper_on_joint_degrees.pdf)
- ✓ Sustainability of Erasmus Mundus Master Courses - Best practice guide
  - <https://eacea.ec.europa.eu/sites/eacea-site/files/sustainabilitysurvey2017.pdf>





# Thank you



Please contact us at: [EACEA-EPLUS-EMJMD@ec.europa.eu](mailto:EACEA-EPLUS-EMJMD@ec.europa.eu)



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